

METRO CHICAGO GOOD FOOD PURCHASING INITIATIVE

2022 Annual Report



CONTENTS



03

GFPI OVERVIEW

06

IMPLEMENTATION & PROCESS

14

LEVERAGING GFPP FOR
EQUITABLE SUPPLY CHAIN
DEVELOPMENT

18

CREATING A CULTURE OF GOOD FOOD
ACROSS ALL INSTITUTIONS:

20

BUILDING THE METRO CHICAGO
GOOD FOOD PURCHASING
INITIATIVE

23

WHAT'S NEXT: 2023

26

GFPI NETWORK

30

ACKNOWLEDGMENTS AND
CONTACT

*This report was published by the Chicago Food Policy
Action Council with input from GFPI Network partners*



**CHICAGO
FOOD POLICY
ACTION COUNCIL**

OVERVIEW OF THE METRO CHICAGO GOOD FOOD PURCHASING INITIATIVE



GFPI OVERVIEW

The Metro Chicago Good Food Purchasing Initiative (GFPI) works with community food providers to purchase and serve food that advances a good food system for all. With racial equity, transparency, and accountability at the center, food providers are shifting their purchasing dollars and meal program priorities to invest in healthy, fair, local, humane, and sustainable food.

ADDRESSING FOOD SYSTEM INJUSTICES: THE ROLE OF GFPI

From food production to consumption, the U.S. food system is characterized by major racial and class disparities in both wealth and health. Due to discriminatory policies, institutions, and practices, Black, Indigenous, and People of Color (BIPOC) are disproportionately exploited in low wage and precarious work across a highly consolidated food industry.[i] For example, Latina and Black women working in the food sector only make 50-53 cents for every dollar earned by white men.[ii] Race is also a determining factor in healthy food access: in the Metro Chicago area, while 16% of households overall are food insecure, that number increases to 29% of Black households and 24% of Latinx households.[iii]

Many food insecure families turn to their local institutions to access food. The City of Chicago & Cook County's public meal

programs spend an estimated \$118 million on food purchases to serve students, senior citizens, hospital patients, and many others.

With their immense purchasing power, community meal providers have an opportunity to invest their food dollars in a system that promotes racial and social equity, transparency, and corporate accountability. By implementing the Good Food Purchasing Program (GFPP), which the City of Chicago and Cook County adopted by policy resolution in 2017 and 2018, respectively, local institutions can be a driving force for building the infrastructure for a thriving local and regional economy that equitably benefits workers, animals, and the environment while increasing culturally relevant, healthy food access.



METRO CHICAGO GFPI 3-YEAR STRATEGIC GOALS:

Good Food Purchasing Program (GFPP) Implementation:

- Fully implement the Good Food Purchasing Policy with the City of Chicago, its Sister Agencies, and Cook County Government.
- Leverage GFPP and institutional relationships to further align procurement laws, policies, and procedures.

Equitable Supply Chain Development:

- Develop a racially & socially equitable regional food supply chain that can meet increasing institutional demand for good food.
- Support pathways for BIPOC food producers and food businesses to scale operations for sales to public and community-based meal programs, cafeterias, and concessions.
- Leverage GFPP in support of workers who are organizing for living wages, safer working conditions, union representation, and worker ownership.

Creating a Culture of Good Food in All Institutions:

- Normalize values-based procurement across all community-based “anchor” institutions in the Chicago region, including hospitals, higher ed institutions, cultural institutions, senior living facilities, food pantries and others.
- Leverage GFPP to shift culture around community food access sites to be responsive and accountable to meal recipients, workers, & food producers.

Transform Metro Chicago GFPI Power and Decision-Making

- Reassess the current governance and leadership structure.
- Learn from peers across the country who are engaged in good food coalition building.
- With broad and inclusive participation of GFPI partners and stakeholders, evolve structure to center those structurally excluded, enhance transparency, and hold institutions accountable.
- Launch and implement a new Metro Chicago GFPI decision-making, coordination, and advisory structure.

GOOD FOOD PURCHASING PROGRAM IMPLEMENTATION & PROGRESS



Good Food Purchasing Program Implementation & Progress

In partnership with the Center for Good Food Purchasing (“the Center”), the City of Chicago and Cook County’s public meal programs and food environments are implementing the Good Food Purchasing Program (GFPP). With a focus on **racial equity, transparency and accountability**, GFPP shifts institutions’ food purchasing dollars toward **five core values**:

- 1 Local Economies:** Strengthen regional food economies to create thriving good food businesses and living wage jobs
- 2 Environmental Sustainability:** Reduce the environmental impacts of food production
- 3 Valued Workforce:** Promote fair treatment for food system workers
- 4 Animal Welfare:** Ensure the humane treatment of animals and reduce overall meat consumption
- 5 Nutrition:** Encourage healthy food procurement and preparation and a healthy food service environment

Chicago City Council, Chicago Public Schools, and Chicago Park District adopted the Good Food Purchasing Policy in 2017, followed by the Cook County Government in 2018. The City of Chicago and Cook County collectively purchase over \$118 million in food through meal programs and vending. GFPI coordinators estimate that this number exceeds \$300 million with concessions and special events included.

GFPP STEP-BY-STEP

Meal program providers follow this process for GFPP implementation:

Assess:

Analyze their current food spend

Set Goals:

Set goals to increase purchases aligned with Good Food Purchasing Standards

Codify:

Insert GFPP expectations and requirements into new vendor solicitations and contracts; when appropriate

Act:

Take actions toward meeting GFPP goals

Track:

Track progress and celebrate success

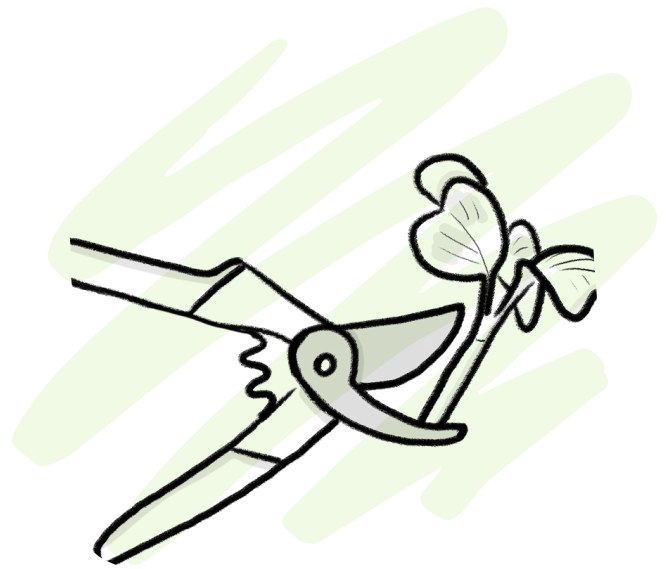
Institutions work with the **Center for Good Food Purchasing** to implement this process. Local public departments and agencies receive special assistance and support from their jurisdiction's department of public health (Chicago Department of Public Health or Cook County Department of Public Health) and the Chicago Food Policy Action Council.

GFPP PROGRESS IN 2022

Chicago & Cook County Good Food Task Force Meetings:

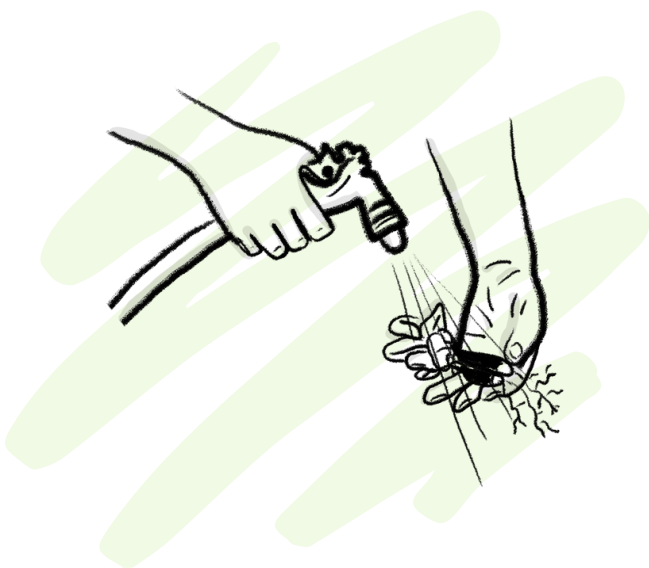
The Chicago Food Equity Council's (FEC) Institutional Procurement Working Group, which is co-chaired by CDPH and CFPAC, met every other month to support the City of Chicago's GFPP implementation and explore opportunities for the City to support equitable supply chain development.

CCDPH and CFPAC hosted quarterly Cook County Good Food Task Force Meetings to guide the County's GFPP implementation forward as well as inform the development of a new microgrant opportunity for local social enterprises to supply food or meals to emergency food access sites across Suburban Cook County.



See section on Leveraging GFPP for Equitable Supply Chain Development to learn more about the Suburban Cook County Microgrant.

For a list of both FEC Institutional Procurement Working Group and Cook County Good Food Task Force members, see the GFPI Network section at the end of the report.



GFPP Assessments:

Chicago Public Schools (CPS) had started collecting food purchasing data from their food service management company, Aramark, at the end of fall 2021. A first draft of their GFPP Baseline Assessment, which analyzed \$71.6 million in spend, was completed in March 2022 and finalized in September 2022. The initial Assessment revealed that CPS has already met the initial Good Food Standard goals in two of the five values: Valued Workforce, with 32% of their spend qualifying, and Nutrition, with 67% of the nutrition goals met.

Cook County Health (CCH) had started working with their food service management company, Morrison Management, in 2021 on food purchasing data collection for their GFPP Baseline Assessment, which analyzed \$2.6 million in food spend. A first draft of the analysis was completed in February 2022 and finalized in November 2022. CCH met the initial Good Food Standard goal in Valued Workforce, with 14% of their spend qualifying.

Chicago City Colleges (CCC): CDPH and CFPAC worked with CCC and their main vendor who manages the cafeterias across the college campuses, Fooda, Inc., on collecting food purchasing data over the course of 2022. However, due to major changes in Fooda's subcontractors and supply chains toward the end of the year, CCC will be revisiting the data collection process in 2023.



GFPP Action Planning & Change Making:

The **Cook County Juvenile Temporary Detention Center (JTDC)** has been in the process of implementing their GFPP Action Plan since completing a GFPP Baseline Assessment in 2019. With guidance from CFPAC, CCDPH, and IPHI, they have been reducing red meat and sugary snacks from their menus, integrating whole grains, and engaging JTDC residents in taste tests of different menu items. Their staff also work with JTDC residents in an on-site garden where they are also making educational connections with the meals provided. They have also been reviewing all their food-related solicitation language to include GFPP-aligned products in their requests for new food distribution vendors.

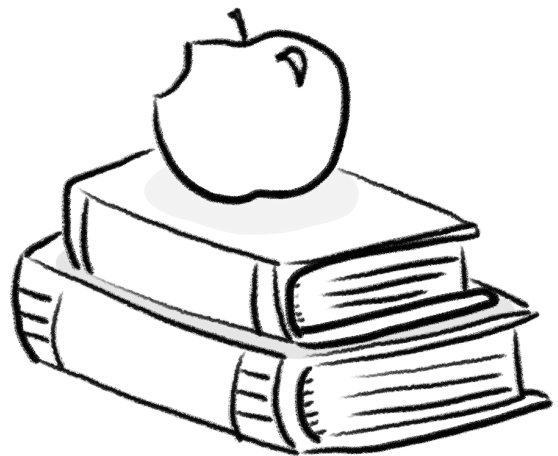
See section on "Solicitations and Contract Revisions" for more details on the JTDC's shifted solicitations and contract language.

GFPP Action Planning & Change Making, Cont.:

With support from the Center, CFPAC, and CDPH, the Nutrition Support Services team at **Chicago Public Schools (CPS)** revised their Good Food Action Plan based on their new GFPP Baseline Assessment in 2022. They have continued to menu antibiotic-free chicken drumsticks from Miller Poultry (based in Indiana) every month as well as highlight a local, seasonal Harvest of the Month product. CPS has been exploring the use of plant-based protein on student menus, and they have been engaging with students and their families to determine which options are most favorable.

Through funding from the National Resources Defense Council (NRDC), the City of Chicago and their partners at Bright Beat have been working with the City's departments and agencies on completing a **Food Waste Assessment for the City of Chicago**. In addition to the Assessment, they are also exploring the development of food waste reduction strategies. In 2022, they began planning for a composting and food diversion program pilot with one of the farmers markets run by the Chicago Department of Cultural Affairs and Special Events (DCASE), which will launch in 2023.

The repercussions of the COVID-19 pandemic continue to impact GFPP implementation with public meal programs. Supply chain disruptions, labor shortages, and inflationary pressures have remained challenges for meal program administrators and the contracted food vendors they work with. These persistent challenges highlight the need for increased investment in creating more regional, resilient food systems and increasing the federal meal reimbursement rates that many meal programs rely upon to provide these services to the public at low- or no- cost.



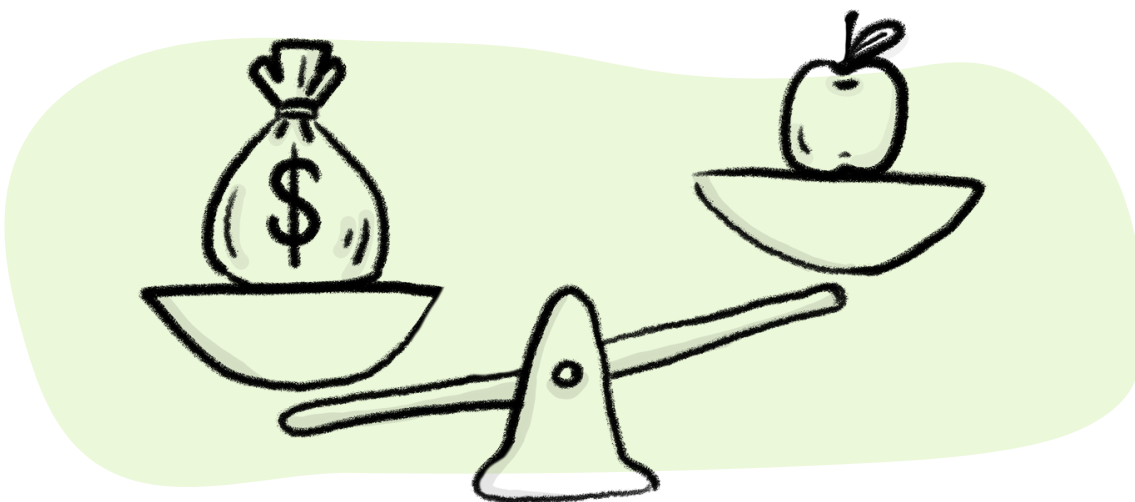
Solicitation & Contract Revisions:

The **Chicago Department of Family & Support Services (DFSS)**, with support from Chicago Food Equity Council (FEC) Institutional Procurement Working Group members, established updated language aligned with Good Food Purchasing Standards for the release of a Request for Proposals (RFP) for city-run congregate meal sites for senior citizens.

DFSS awarded their new food service management contracts for senior congregate meals and home-delivered meal (HDM) programs to Open Kitchens, Inc., with specific language regarding compliance with the City's GFPP commitments. DFSS met with Open Kitchens, Inc. to discuss how the meal provider will collect food purchasing data for their pending 2023 GFPP Baseline Assessment.

The **Cook County Juvenile Temporary Detention Center (JTDC)**, which operates their food services in-house, made GFPP-related shifts to seven of their solicitations for different food commodities in 2022: meat, frozen foods, poultry, milk, dairy, juice, and eggs. The JTDC shifted their product specifications to include organic milk and eggs, grass-fed beef products, lower sugar and sodium items, 100% juices, and lower fat condiments. The JTDC will conduct a GFPP Progress Assessment in 2023 to quantify how these shifts in the products requested from distributors has led to higher performance in meeting the Good Food Purchasing Standards.

In July 2022, the Cook County Sheriff's Office executed a new food service management contract for the **Cook County Jail** with food service vendor CBM Premier. The new contract includes strong language around GFPP implementation, and the food service management company has since hired a dietitian who is responsible for helping the Jail meet Good Food Purchasing Standards.



Good Food Purchasing Pledge Exploration:

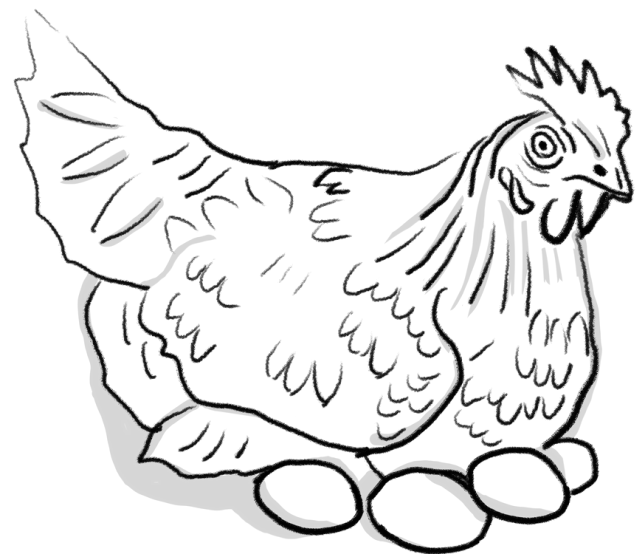
*For more complex community meal programs and public food environments – i.e. contracting arrangements involving food concessions or purchasing less than \$1 million in food products per year – the Center for Good Food Purchasing recommends they commit to the **Good Food Purchasing Pledge** instead of pursuing a full GFPP Baseline Assessment. The Pledge provides a framework for goal-setting in each of the Good Food value categories, with strategies for tracking their progress toward these goals. However, the Pledge does not require detailed food purchasing data collection which can serve as an implementation barrier for these particular environments. In 2022, GFPI coordinators started working with select local meal providers to pilot the Pledge model to learn more about how to best implement this adaptation of GFPP.*

Beyond Hunger: Beyond Hunger is a hunger-relief agency that provides food and other services to 13 zip codes across Cook County, including portions of Chicago and its near-west Suburbs. They are an active member of “Nutrition Guidelines & Good Food Values” quarterly calls, which bring together food pantries and emergency food providers to discuss how policy and programming can promote environmental sustainability, equitable community investment, and healthy, culturally relevant food availability at pantries. Project coordinators have been meeting with Beyond Hunger’s Senior Pantry Manager and Nutrition Education Coordinator/Registered Dietitian about the Good Food Purchasing Pledge since 2021.

The organization officially adopted the Pledge in July 2022 and developed GFPP goals for their food pantry. As part of their Pledge goals, they are continuing to purchase grass-fed beef from Alden Hills Organic Farm in Walworth, WI, and they are partnering with other local farmers on a “grow a row” program to donate food to the pantry. They also compost leftover food waste and use compostable serviceware when applicable. Going forward, Beyond Hunger is excited to renew the Pledge for their next fiscal year and eventually expand this work into other program areas.

Integration of Pledge in Riverwalk Handbook:

The Chicago Department of Assets and Information Services (AIS), which operates the concessions program at the Downtown Riverwalk, included language about the Good Food Purchasing Pledge in their Riverwalk Handbook for Concessionaires. CDPH and CFPAC presented on the Good Food Purchasing Pledge during the Riverwalk’s vendor meeting in April 2022. CFPAC has since built a partnership with The Northman Cider Bar, who hosted GFPI’s Good Food Vendor Fair at their Riverwalk location in October 2022.



LEVERAGING GFPP FOR EQUITABLE SUPPLY CHAIN DEVELOPMENT

GFPI coordinators and partners are working to foster more racially and socially equitable supply chains across the region. These activities are intended to ensure that community meal providers' demand for good food products will benefit emerging local farms and food businesses, especially those owned and operated by Black, Indigenous, and People of Color (BIPOC). Partners involved in GFPP are also working to educate workers in the food supply chain about GFPP and how it might support their efforts to improve working conditions, increase wages, and ensure their labor rights are protected.

LEVERAGING GFPP FOR EQUITABLE SUPPLY CHAIN DEVELOPMENT

Relationship Building

Summer Buyer/Supplier Mixer:

June 24th (online) and June 27th (Experimental Station)

This event featured a day of online workshops and programming to introduce participants to GFPP and prepare local food producers for supplying meal programs run by public agencies and community institutions. Session recordings can be [found on CFPAC's Youtube Channel](#).

On Monday, June 27th, participants gathered at Experimental Station in Hyde Park for a vendor and expo fair, facilities tour, culinary demos, and Offers/Needs Market. Over 60 farmers, local food businesses, distributors, food service management companies, caterers, community partners, and meal program administrators attended the event. [View a short video featuring voices from the Summer Mixer here.](#)

Good Food Vendor Fair:

October 12th (The Northman Beer & Cider Garden on the Riverwalk)

CFPAC hosted an afternoon vendor fair that featured 25 local farms and food businesses interested in selling food to public and community-run meal programs. Highlighted products from local vendors included fresh produce, meat, fair trade coffee, fresh-pressed juice, honey, and more. Over 50 participants attended the event.

Good Food & Urban Ag Forum:

December 12th (The Chicago Teachers Union Foundation)

In collaboration with the IL Department of Agriculture, Lieutenant Governor Juliana Stratton's Office, and the Chicago Food Equity Council, CFPAC hosted a day-long event with speakers, panels, listening sessions, and an Offer/Needs Market. Over 150 people attended.

15 organizations participated in an Expo Fair and provided information to local food producers looking to scale up for institutional markets and community food access sites.

In addition to a listening session about creating new market opportunities for local food producers through institutional meal program purchasing, partners also held a listening session about land access and related resources for growers.



Amreh Hopkins, Sustainability & Engagement Director, Chartwells Higher Education, tabling at the Good Food & Urban Ag Forum

Supply Chain Research

Howard Rosing of the Steans Center at DePaul University has been guiding a Chicagoland Foodshed Mapping Project to inventory the farms growing food within a 300-mile radius of Chicago. The research team is starting with an initial focus on four counties in the region: Cook County (IL), Will County (IL), Berrien County (MI), and Kankakee County (IL).

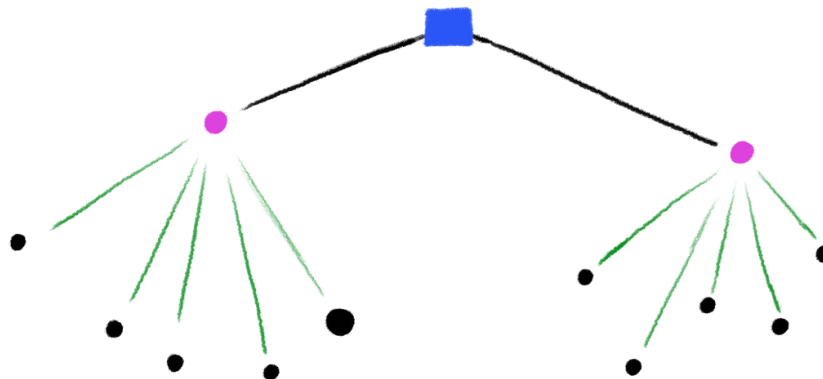
Researchers aggregated data from available census information and public databases to build a geospatial mapping system of all farms within the region before conducting site visits to farms in the 4 target counties. A total of 63 site visits occurred in 2022, with more planned in 2023.

The research team will next be sharing information about GFPI with select growers in the specified counties. DePaul will be evaluating the connectedness of farmers and food producers to GFPI by keeping track of relationships and organizing quantitative and qualitative data on how select growers have engaged.

New Resources

CFPAC and its partners continued to disseminate hard copies of the “GFPI Guide for Growers and Food Businesses: Selling to Your Community’s Institutions” in both English and Spanish language versions. The team also continued to [update the live online version](#) on CFPAC’s website with more information about GFPI and how local producers can supply community meal programs and public food environments.

CFPAC continued to build a [GFPP Enrolled Meal Programs and Contracts Map](#) using Kumu mapping software. This network map is designed to visually share information about the local institutions involved in GFPI and who they currently contract with for food services and food distribution.



Microgranting Program

Providing Healthy, Locally Sourced Emergency Meals To Food Insecure Communities In Suburban Cook County:

CFPAC piloted a microgranting program in partnership with CCDPH to distribute \$125,000 of CDC Health Equity Grant funding to six different social enterprises growing and/or preparing food for emergency meal programs in suburban Cook County. CFPAC led the formation of a 7-person steering committee, which developed the RFP, evaluation criteria, and outreach materials.

Funds were awarded in July 2022 and projects officially began in October 2022. As a part of their award, each micro grant recipient has also been connected to three local business support organizations (BSOs) for technical assistance: the Southland Development Authority, University of IL Extension's Local Food & Small Farms team, and Real Foods Collective.

CFPAC will be leveraging the lessons learned from this pilot to build out a larger GFPI Community Fund in 2023 with fiscal support from the Rockefeller Foundation, The Builders Initiative, CCDPH, and the Food Land Opportunity Grant. The GFPI Community Fund will launch with at least \$400,000 in funding to disseminate to social enterprises looking to grow, distribute, prepare, and/or serve GFPP-aligned food to community food access sites.



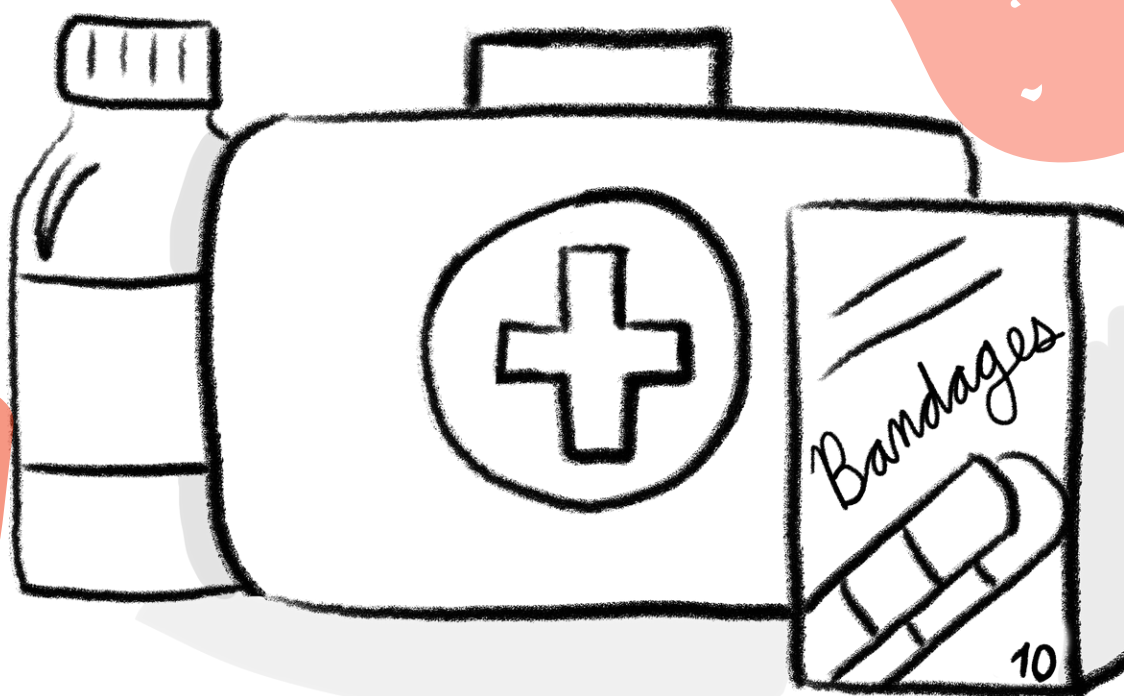
GFPI Food Worker Rights & Livelihood Project

This collaborative project will provide outreach and training about GFPI to local food chain workers, co-create goals with food chain workers on how they would like to see GFPI impact their working conditions, and convene labor organizations and food workers to strategize on how GFPI can best support worker-led organizing. The project also aims to strengthen relationships between food workers in different segments of the supply chain and support workers who are looking to build their own worker-owned food businesses.

Roosevelt University's Policy Research Collaborative hired a GFPI Food Worker Rights & Livelihood Project Coordinator in August 2022 to plan for a workshop series that will begin in February 2023.

Roosevelt University Policy Research Collaborative is co-organizing this project with CFPAC, HEAL Food Alliance, Food Chain Workers Alliance, Chicago Jobs With Justice, Farmworker & Landscaper Advocacy Project, Chicago Workers' Collaborative, Chicago Community & Workers' Rights, UIC Center for Healthy Work, and Warehouse Workers for Justice.

CREATING A CULTURE OF GOOD FOOD ACROSS ALL INSTITUTIONS



CREATING A CULTURE OF GOOD FOOD ACROSS ALL INSTITUTIONS

Expanding GFPP Across Metro Chicago Institutions & Meal Programs

Good Food in Healthcare Cohort & GFPP Cost Share Opportunity

In an effort to expand GFPP beyond public institutions, the Good Food in Healthcare Cohort was developed to engage private health and hospital institutions, given their significant food purchasing power and critical role in serving the public.

CFPAC, IPHI, and The Doula Part continued to convene the Good Food in Healthcare Cohort in 2022, bringing local healthcare institutions to connect with one another around the challenges and opportunities with shifting their food purchases toward good food values. As the first year of the cohort wrapped up in April 2022, the organizing team partnered with the Chicago Food Equity Council, CCDPH, and West Side United to release an application for hospitals to receive a cost share for piloting a GFPP Baseline Assessment with the Center for Good Food Purchasing. The first cost share was awarded to Rush University Medical Center in July 2022 after a competitive

application review process. Rush University Medical Center will work with partners to pilot GFPP in 2023.

In the Fall of 2022, the Good Food in Healthcare Cohort transitioned to its second year of programming and assistance. Partners opened up a new general call for cohort members to continue to learn about the good food values in a similar structure to the first year of the cohort. In addition, they invited several members of the first year cohort to participate in a more advanced level of technical support to address their challenges and opportunities with shifting food spend. The Doula Part began working with Advocate Aurora Healthcare and Rush University Medical Center on this more intensive support in September 2022.

Good Food Purchasing & Food Pantries

The IL Public Health Institute, CDPH, and CCDPH, and CFPAC continued to organize quarterly learning network calls for local food pantries on “Nutrition Guidelines & Good Food Purchasing Values” throughout 2022. Each call featured a dialogue on implementing nutrition guidelines as well as a deep dive on one of the Good Food Purchasing Standards’ value categories. As previously mentioned, learning network member Beyond Hunger has adopted the GFPP Pledge and has been sharing updates on their journey with the group (see page 5 to learn more about their Good Food Purchasing Pledge implementation).

BUILDING THE
METRO CHICAGO
GOOD FOOD
PURCHASING
INITIATIVE

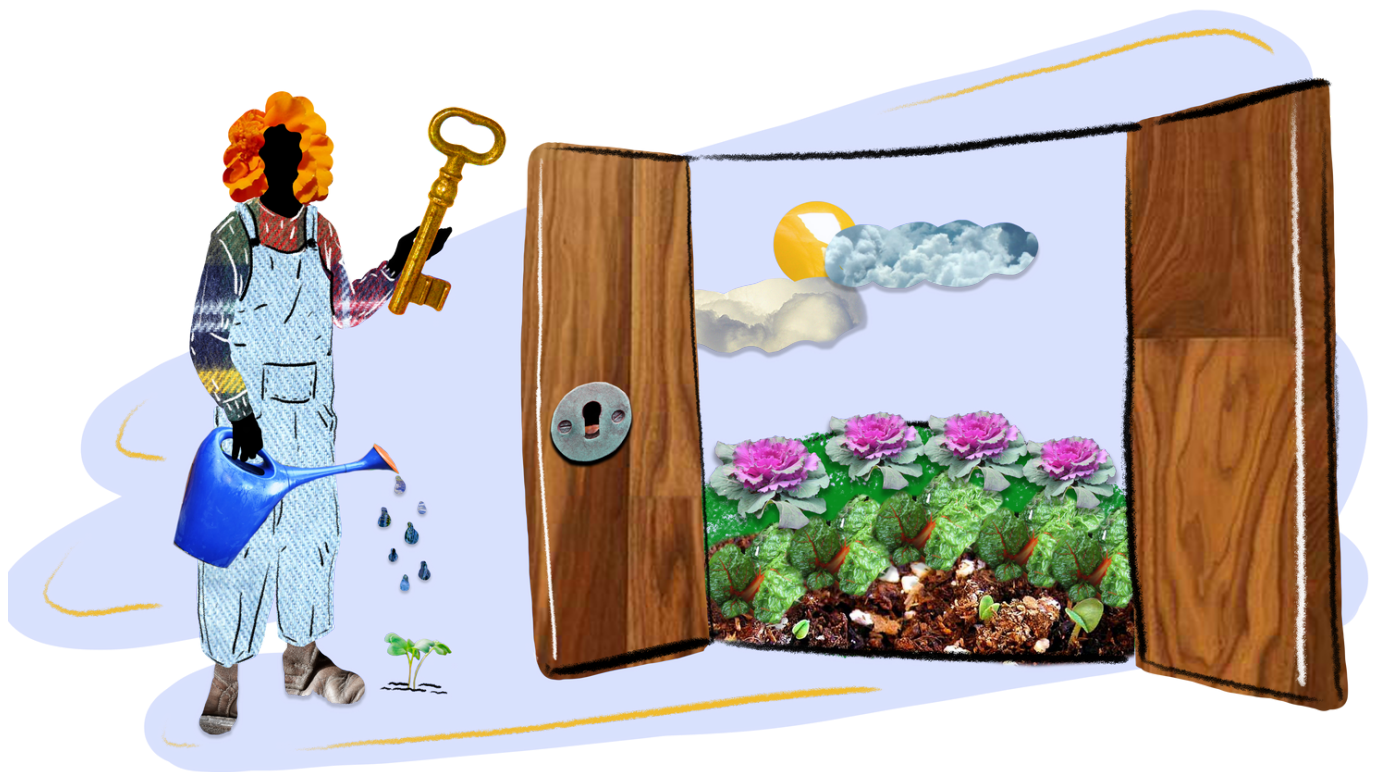


BUILDING THE METRO CHICAGO GOOD FOOD PURCHASING INITIATIVE

Leadership Development & Evolution

At the end of 2021, Groundswell Alliance consultants conducted a three-year strategic planning process for GFPI, which was developed by a team of 42 core and advisory partners and informed by interviews and focus groups with over 33 additional individuals. In addition to its focus on GFPP implementation, equitable supply chain development, and good food culture building, the plan sets a course for GFPI to build out a more clear and transparent leadership structure by the end of 2023.

The Groundswell Alliance convened stakeholders throughout 2022 to map the current organizing spaces for GFPI and begin to develop potential future governance structures. This work will continue in 2023, with further 1:1 interviews and focus group conversations planned in the process to move to a more accountable model for ongoing decision making around the priorities and resources of the initiative.



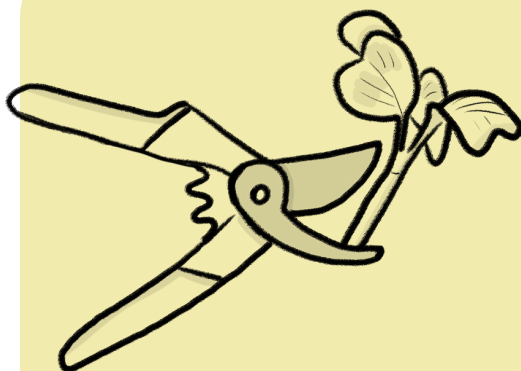
Evaluating the Impact of GFPI Activities

GFPI continued to partner with Laura Nussbaum-Barberena of the Roosevelt University Policy Research Collaborative to coordinate the evaluation of the overall impacts of the initiative on the local food system and organize all researchers who are conducting studies associated with GFPI impacts.

In July 2022, research team members were awarded a National Science Foundation Civic Innovation Challenge (CIVIC) "Stage 1" grant to support the development of a robust research agenda in support of GFPI. This funding supported focus groups, partner engagement, and research planning sessions to build a plan for the Chicagoland Community Food Mobilization Project (CF-MOB), which will be considered for a 1-year, \$1 million grant from NSF in 2023.

The CF-MOB proposal aims to advance understanding of public procurement's role in investing in local, equitable food supply chain development, while empowering and creating space for Black, Indigenous and People Of Color (BIPOC) food stakeholders to self-determine their participation in it. If funded, CF-MOB will:

- Collaboratively map pathways to change food procurement processes for three public institutions: Chicago Public Schools, Chicago Department of Family & Support Services, and the Cook County Juvenile Temporary Detention Center.
- Identify GFPI-aligned, locally-produced, priority food products that public institutions could purchase, and research how procurement process reform and potential budgetary changes could help support purchasing of these products.
- Develop the Metro Chicago Good Food Dashboard to share information and connect the diverse constituencies of the Chicagoland foodshed.





WHAT'S NEXT:

2023



WHAT'S NEXT: 2023

GFPP Implementation

- The Chicago Food Equity Council will be developing policy language on “**Nutrition Standards for City-Served Meals**” that will serve to complement GFPP with a focus on how meals are prepared and served.
- The Chicago Food Equity Council Institutional Procurement Working Group will reactivate the **Chicago Good Food Task Force** and bring together city departments and agencies focused on institutional procurement and community meal preparation to advance GFPP values.
- CDPH and CFPAC will continue to support **Chicago Public Schools** with their Good Food Action Plan implementation and prepare them for a GFPP Progress Assessment in 2024. They will continue to work with **Chicago Department of Family & Support Services** and their contracted food service management company, Open Kitchens, for a 2023 GFPP Baseline Assessment for senior meal environments.
- Under the leadership of CCDPH, Cook County’s institutions will be engaging in **food waste audits and scratch cooking audits** to support their GFPP goals.
- ChangeLab Solutions will review Cook County’s procurement code to understand opportunities for further alignment with GFPP.
- The **Cook County Juvenile Temporary Detention Center** will undergo a GFPP Progress Assessment in 2023, and Cook County Sheriff’s Office and Cook County Health will prepare for assessments in 2024.

Equitable Supply Chain Development

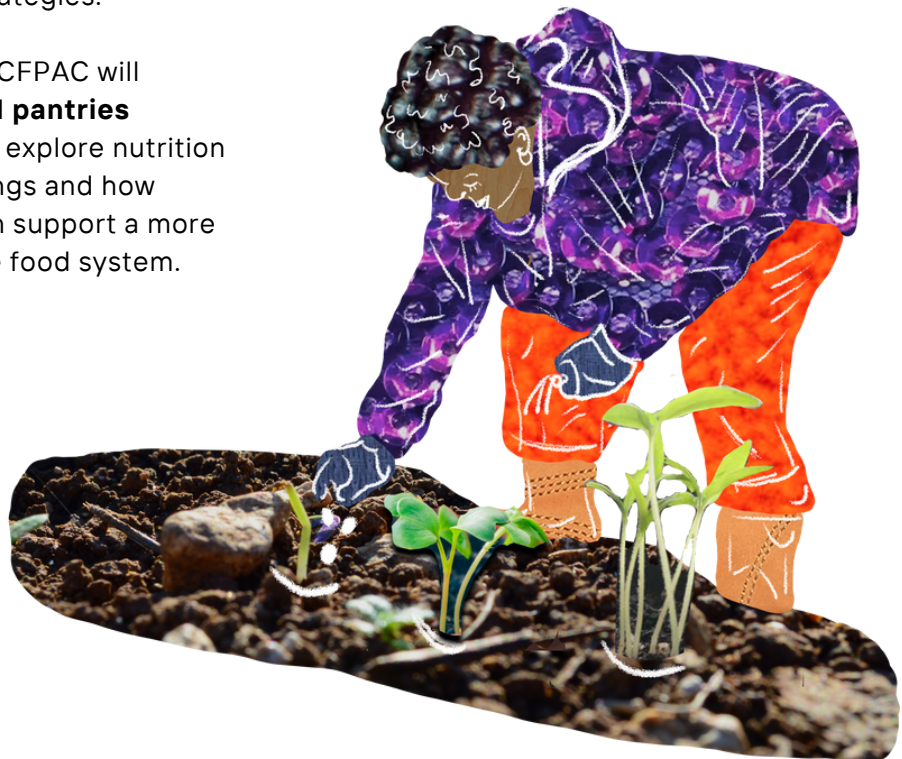
- CFPAC will launch a **GFPI Community Fund** in 2023 with at least \$400,000 available to support social enterprises looking to grow, produce, and/or prepare food for community and institutional meal environments
- CFPAC will **update the GFPI Guide for Growers & Food Businesses** for food producers looking to supply community food access sites and/or institutional markets.
- CFPAC will continue to organize and host **Buyer/Supplier Mixers** to build relationships across the food supply chain.
- The Steans Center at DePaul University will continue its research on the **Chicagoland Foodshed Mapping Project** to better understand the region’s food production and farmers’ interests in engaging in GFPI activities.
- Illinois Institute of Technology's Food Systems Action Lab will work with GFPP-enrolled institutions to identify current products that could be substituted for alternatives that better align with the Good Food Purchasing Standards. This research project will **model out procurement channels** for these GFPP-aligned products to be purchased by institutions and community meal providers.
- Roosevelt University Policy Research Collaborative will launch the **GFPI Food Worker Rights & Livelihood Project** workshop series to provide information about GFPI to local food chain workers and better understand the outcomes they would like to see from the initiative’s activities.

Good Food Culture Building

- CFPAC, IPHI, and The Doula Part will continue to support hospitals in the **Good Food in Healthcare Cohort** to explore the opportunities and challenges with good food procurement.
- Rush University Medical Center will pilot GFPP with support from CFPAC and partners at West Side United.
- CFPAC will continue to provide new institutions with **a cost sharing fund to support them in piloting GFPP** for the first time.
- CFPAC and its partners will be **engaging higher ed institutions** across Metro Chicago in conversations on GFPP and good food purchasing strategies.
- IPHI, CDPH, CCDPH, and CFPAC will continue to **support food pantries** through regular calls that explore nutrition guidelines in pantry settings and how emergency food sites can support a more equitable and sustainable food system.

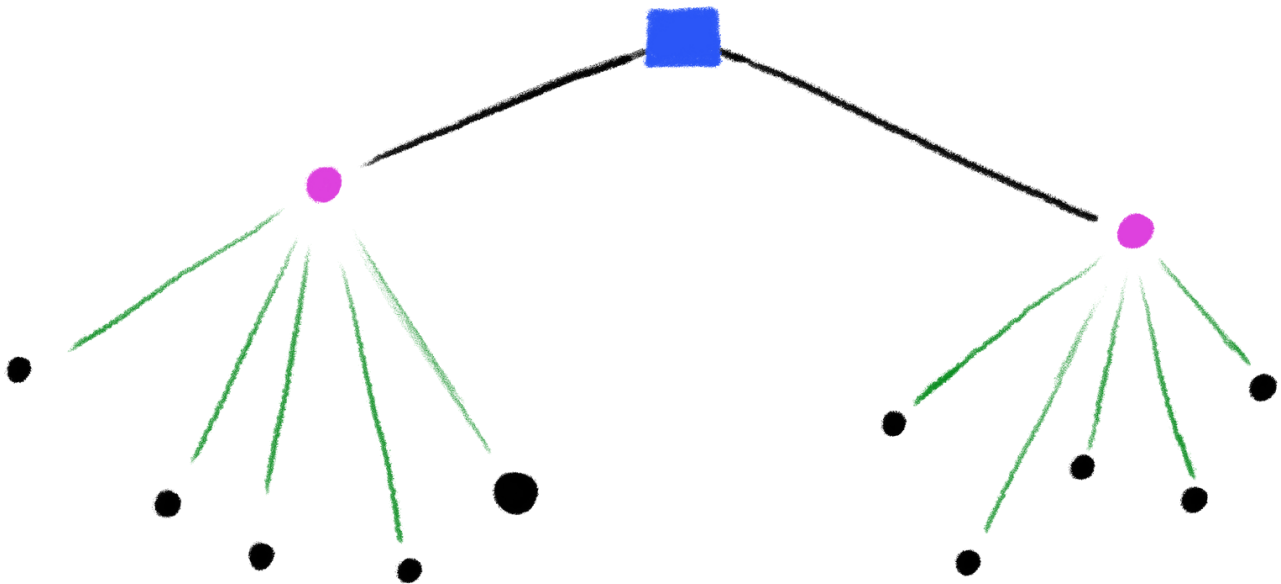
GFPI Leadership

- The Groundswell Alliance will support GFPI coordinators with evolving the leadership design of GFPI toward a more **clear, transparent and accountable structure** of decision making around GFPI's resources and priorities.
- GFPI will launch a new **Interactive Dashboard** that visualizes information about how GFPP-enrolled institutions in the Metro Chicago area are spending money on food in relation to the Good Food Purchasing Standards.
- GFPI will continue to release a **quarterly newsletter** with updates and opportunities. [Sign up for the newsletter here!](#)



GFPI NETWORK

An ecosystem of partners work together on GFPI, with logistical coordination from staff at the Chicago Food Policy Action Council.



GFPI NETWORK:

An ecosystem of partners work together on GFPI, with logistical coordination from staff at the Chicago Food Policy Action Council.

Public GFPP Implementation Coordinators

- Chicago Department of Public Health
- City of Chicago Food Equity Council
- Cook County Department of Public Health
- Chicago Food Policy Action Council
- Center for Good Food Purchasing

Chicago Good Food Task Force Members:

- Chicago City Colleges
- Chicago Department of Assets & Information Services
- Chicago Department of Aviation
- Chicago Department of Business Affairs & Consumer Protection
- Chicago Department of Cultural Affairs & Special Events
- Chicago Department of Family & Support Services
- Chicago Department of Planning & Development
- Chicago Department of Procurement Services
- Chicago Department of Public Health*
- Chicago Food Policy Action Council*
- Chicago Law Department
- Chicago Mayor's Office*
- Chicago Park District
- Chicago Public Schools

City of Chicago Food Equity Council (FEC) Institutional Procurement Working Group:

- Co-Chairs: Jennifer Herd, CDPH, and Marlie Wilson, CFPAC
- Chicago Department of Family & Support Services
- Chicago Law Department
- Chicago Public Schools
- The Common Market
- The Doula Part
- Greater Chicago Food Depository
- Midwest Foods
- Rush University Medical Center
- West Side United



Public Institutions Implementing GFPP:

- Chicago Public Schools
- Chicago Park District
- Chicago Department of Family & Support Services
- Chicago City Colleges
- Chicago Housing Authority
- Chicago Department of Aviation
- Chicago Department of Cultural Affairs & Special Events
- Chicago Department of Assets, Information & Services
- Chicago Department of Procurement
- Cook County Sheriff's Office
- Cook County Juvenile Temporary Detention Center
- Cook County Health
- Cook County Bureau of Asset Management

Good Food in Healthcare Cohort Members

- Co-Organizers: Alliance for Health Equity, Chicago Food Policy Action Council
- Coordinator: The Doula Part
- Basil's Harvest (Partner)
- Healthcare Without Harm (Partner)
- Advocate Aurora Health (Member)
- Rush University Medical Center (Member)
- Swedish Hospital / NorthShore University Health System (Member)
- Northwestern Medicine (Member)
- Lurie Children's Hospital (Member)
- Loyola Medicine (Member)

Cook County Good Food Task Force Members:

- Coordinators: Amy O'Rourke (CCDPH), Keith Winn (CCDPH), and Marlie Wilson (CFPAC)
- Chicago Botanic Gardens, Windy City Harvest
- Cook County Health
- Cook County Juvenile Temporary Detention Center
- Cook County Department of Environment & Sustainability
- Chicago Botanic Gardens, Windy City Harvest
- Cook County Land Bank
- Cook County Office of the President
- Cook County Commissioner Alma Anaya
- Cook County Sheriff's Office
- Cook County Health
- Real Foods Collective
- Proviso Partners for Health
- IFF
- University of IL Extension - Cook County Local Food & Small Farms
- West 40
- Illinois Public Health Institute, Alliance for Health Equity
- Illinois Tech, Food Systems Lab
- South Suburban Mayors and Managers Association
- Illinois Stewardship Alliance

GFPI Evaluation Team

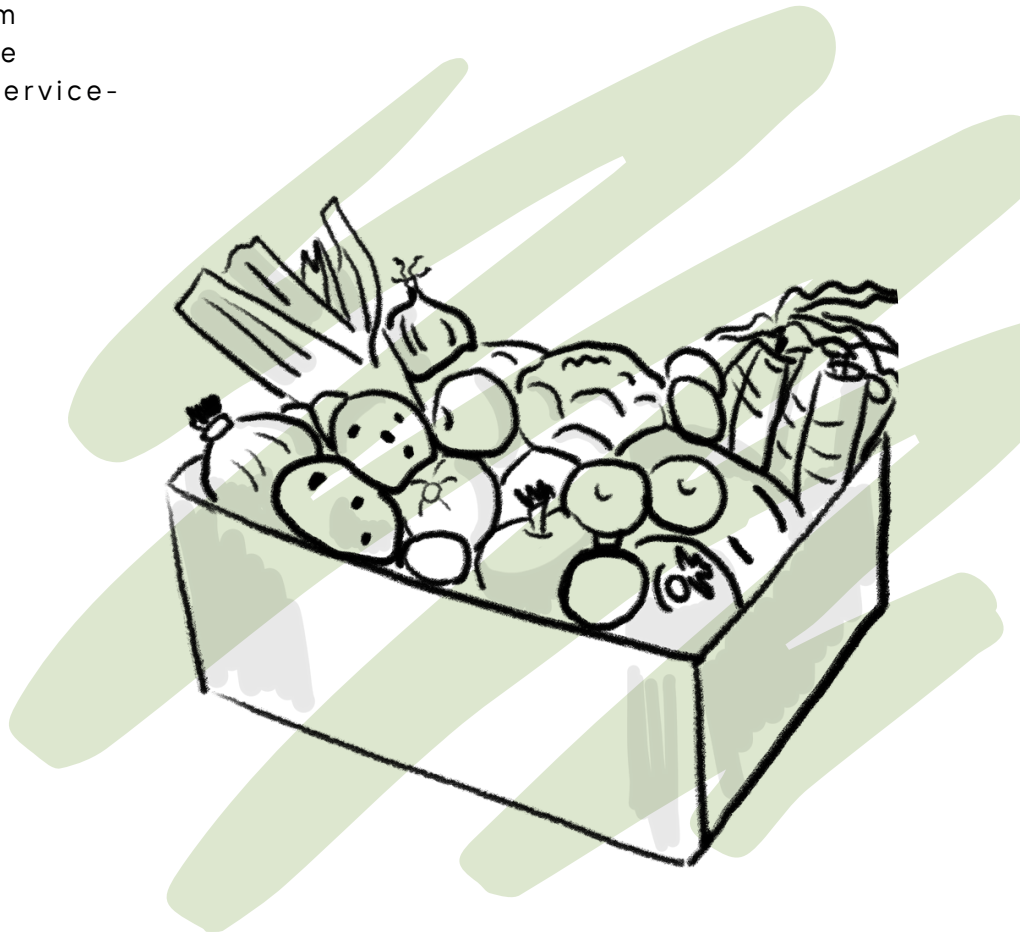
- Roosevelt University Policy Research Collaborative
- DePaul University Steans Center
- Chicago State University
- Illinois Institute of Technology

Buyer/Supplier Mixer Advisors & Partners

- Chicago Botanic Garden, Windy City Harvest
- Chicago Food Equity Council
- Community Food Navigator
- Grow Greater Englewood
- Illinois Department of Agriculture
- Illinois Stewardship Alliance
- Inner-City Muslim Action Network of Chicago
- Real Foods Collective
- The Common Market
- Midwest Foods
- Office of the Illinois Lieutenant Governor Juliana Stratton
- Street Vendors Association of Chicago
- University of IL Extension's Local Food & Small Farms Team
- Urban Growers Collective
- USDA Food & Nutrition Service-Midwest Regional Office

GFPI Food Worker Impact Project Partners

- Roosevelt University Policy Research Collaborative (Co-Organizer)
- Food Chain Workers Alliance (Co-Organizer)
- HEAL Food Alliance (Co-Organizer)
- Chicago Jobs With Justice
- Chicago Community & Workers Rights
- Chicago Workers Collaborative
- Farmworker and Landscaper Advocacy Project
- UIC Center for Healthy Work
- Warehouse Workers for Justice



ACKNOWLEDGEMENTS & CONTACT



Funding Acknowledgement



GFPI of Metro Chicago thanks the following funders for their generous contributions to this work:

- American Rescue Plan Act Grant, Cook County Department of Public Health
- IL State Physical Activity & Nutrition Grant (Centers for Disease Control), IL Public Health Institute
- Food Land Opportunity Grant, Chicago Community Trust & Kinship Foundation
- Local Food Promotion Program, United States Department of Agriculture's Agricultural Marketing Service
- Builders Initiative
- Health Equity Grant (Centers for Disease Control), Cook County Department of Public Health
- IL Specialty Crop Block Grant (United States Department of Agriculture), IL Department of Agriculture
- Rockefeller Foundation
- Panta Rhea Foundation



Contact



Marlie Wilson

Good Food Purchasing Senior Program Manager

Chicago Food Policy Action Council

mwilson@chicagofoodpolicy.com

872-529-6589

Jennifer Herd

Senior Health Policy Analyst

Chicago Department of Public Health

jennifer.herd@cityofchicago.org

Amy O'Rourke

Director of Chronic Disease Prevention & Control

Cook County Department of Public Health

aorourke@cookcountyhhs.org

Laura Nussbaum-Barberena

GFPI Evaluation Coordinator

Director, Policy Research Collaborative

Roosevelt University

lnussbaumbarberena@roosevelt.edu

Report Design



Report Design: Alexandria Jackson, Communications Manager, Chicago Food Policy Action Council

Original Illustrations: Rachel Hoffman; graphic designer: www.therachelhoffman.com

End Notes



- [i] Kelloway, Claire, Julien, Garphil, and Spring, Alex. July 2021. Building Food System Resiliency Through Different Business Scales and Forms. Open Markets Institute. <https://www.openmarketsinstitute.org/publications/report-building-food-systems-resiliency-through-different-business-scales-and-forms>.
- [ii] Food Chain Workers Alliance and Solidarity Research Cooperative. November 2016. No Piece of the Pie: U.S. Food Workers in 2016. Los Angeles, CA: Food Chain Workers Alliance. https://foodchainworkers.org/wp-content/uploads/2011/05/FCWA_NoPieceOfThePie_P.pdf.
- [iii] Greater Chicago Food Depository. April 2022. Hunger in Our Community: A Spring 2022 Status Report. <https://www.chicagosfoodbank.org/news/hunger-in-our-community-spring-2022/>.